



2027 MARK STANLEY IMS-AWWA LEADERSHIP FORUM

ENGAGE. EMPOWER. ENACT.

The Mark Stanley IMS-AWWA Leadership Forum is an intensive, educational program for those who are interested in assuming a larger leadership role in their organization. During a series of day-long sessions, participants will be introduced to leadership concepts through interactive discussions with water industry leaders, collaboration with peers, and experiencing first-hand what it takes to be a leader. **The new-year session runs from January through May 2027.**

1 TEAM BUILDING & COLLABORATION

- Building High Performing Teams
- Motivating and Empowering Team Members
- Effective Delegation
- Five Dysfunctions of a Team

2 EFFECTIVE COMMUNICATION

- Building Unity and Belonging
- Vulnerability to Build Trust
- Establishing Purpose and Clarity
- Employee Development to Achieve Excellence

3 PROJECT MANAGEMENT & PLANNING

- Creating a Clear Vision
- Emerging Issues in Engineering, Construction and O&M
- Collaborating with Stakeholders for Project Success

4 INFLUENCING WATER POLICY

- How Water Policy is Made
- Understanding Regulation and Compliance Frameworks
- Engaging with Policy Makers & Advocacy Groups
- Conflict Resolution

5 UTILITY FINANCIAL MANAGEMENT

- Capital Planning and Asset Management
- Budgeting and Resource Allocation
- Rate Setting and Revenue Generation
- Capital Improvement Financing

6 CUSTOMER SERVICE & SYSTEM RESILIENCE

- Sharing Information with Customers and Stakeholders
- Cybersecurity
- Sustainable Water Management
- Developing Resilience Strategies

APPLICATION FORM

Session Timeline: January through May 2027

In preparation for the next session, applications must be received by November 1, 2026. Space is limited; 1–3 participants from an organization to ensure diverse representation. Complete the information below and email it to Jeanette Perry at jeanettep@jvwcd.gov. For questions, contact Jeanette at (801) 565-4312. Registration: Members – \$750; Non-members – \$900.

Name of Applicant:

Title:

Phone Number:

Email:

Organization:

Division:

Kindly respond to the following questions and include either a professional biography or a summary of your role within the organization, along with an employment photo, submitted as a second sheet:

1. Why do you feel that you would be a good candidate for the Leadership Development Forum?

2. What has been your education/experience and how has it prepared you for leadership roles?

3. What do you hope to achieve from your participation in this forum?

4. Do you have any all allergies to be aware of? ☐ Yes ☐ No What?

Supervisor or Manager's recommendation:

Can this person commit to a six day-long program that is spread out over several months? ☐ Yes ☐ No

Supervisor or Manager Signature:

Date:

Supervisor's email:

Supervisor's phone:

Please provide the name and contact information of the person responsible for payments at your organization:

Name:

Email: